

Sustainability Data Book

Environment

Greenhouse Gas Emissions from Nitori Group

Nitori Group Green Vision 2050

| Item | Goal for FY2030 (mid-term goal) | Goal for FY2050 (long-term goal) |
|--|--|---|
| Reduction of greenhouse gas emissions and positive contribution to climate change. | <ul style="list-style-type: none"> Aim to reduce greenhouse gas emissions by 50%. (Emissions per 100 million yen in sales compared to FY2013) (Scope 1 and 2) ▶ Result of FY2023 : 32.8% | <ul style="list-style-type: none"> Carbon Neutrality (Scope 1 and 2) |

| Greenhouse Gas Emissions | Unit | FY2013 (Reference year) | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|--------------------------|---------------------------------------|----------------------------|---------|---------|---------|---------|---------|
| Nitori Group | t-CO ₂ | 183,904 | 226,478 | 238,433 | 215,014 | 226,082 | 202,223 |
| Scope1 | Japan t-CO ₂ | 33,980 | 35,389 | 39,925 | 23,660 | 26,166 | 22,451 |
| | Overseas t-CO ₂ | 244 | 2,783 | 2,102 | 4,472 | 5,831 | 4,499 |
| Scope2 | Japan t-CO ₂ | 143,533 | 149,736 | 154,000 | 138,454 | 141,133 | 128,942 |
| | Overseas t-CO ₂ | 6,147 | 38,570 | 42,406 | 48,428 | 52,952 | 46,331 |
| Per unit | t-CO ₂ per 100 million yen | 33.60 | 28.72 | 27.39 | 26.49 | 23.85 | 22.57 |

*Nitori and its consolidated subsidiaries are in the scope of coverage.

Japan: Stores (Nitori, Deco Home, N+, Shimachu, Everyone's Grill), Home Logistics, Head Office and Headquarters (Sapporo, Tokyo, Osaka, Omiya, Meguro), and Home Deco, and other related entities

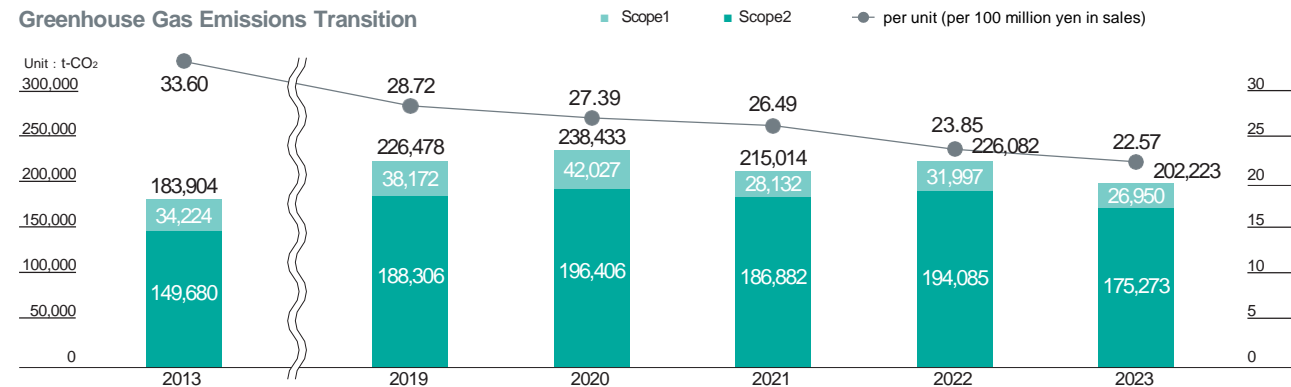
Overseas: Stores (Mainland China, Taiwan, South Korea, Hong Kong, Malaysia, Thailand, Singapore, Vietnam, U.S.A.), offices, warehouses, and factories (Nitori Furniture, Siam Nitori)

*Nitori Group's greenhouse gas emissions: Total of Scope 1 + Scope 2 emissions (including overseas operations)

*Greenhouse gas emissions associated with electricity consumption in Japan are calculated using the adjusted emission factor for each electric utility as stipulated in the Act on Promotion of Global Warming Countermeasures.

*Greenhouse gas emissions in FY2023 from overseas electricity use are calculated using the latest (2020) emission factors for each country in "IEA Emission Factors 2023" published by the International Energy Agency (IEA).

Greenhouse Gas Emissions Transition



| | FY2013 | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|---|--------|--------|--------|--------|--------|--------|
| Reduction rate per unit of sales (compared to FY2013) | — | -14.5% | -18.5% | -21.2% | -29.0% | -32.8% |
| Total emission reduction rate (compared to FY2013) | — | +23.2% | +29.7% | +16.9% | +22.9% | +10.0% |

Energy Consumption in the Nitori Group

| Energy Consumption | Unit | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|---------------------|---|---------|---------|---------|---------|---------|
| Nitori Group | (Crude oil equivalent) TJ | 4,742.1 | 5,088.9 | 4,404.8 | 4,727.6 | 3,782.9 |
| Japan | (Crude oil equivalent) TJ | 3,986.3 | 4,321.5 | 3,542.1 | 3,735.1 | 2,984.4 |
| | Electricity Mwh | 307,138 | 327,597 | 310,297 | 325,640 | 300,509 |
| | Gas 1,000m ³ | 11,583 | 13,063 | 7,876 | 8,383 | 7,259 |
| | Gasoline / diesel oil kℓ | 588 | 552 | 507 | 623 | 516 |
| | Fuel oil (kerosene, etc.) kℓ | 170 | 211 | 336 | 366 | 260 |
| Overseas | (Crude oil equivalent) TJ | 755.8 | 767.4 | 862.7 | 992.5 | 798.5 |
| Per unit | (Crude oil equivalent) TJ per 100 million yen | 0.60 | 0.58 | 0.54 | 0.50 | 0.42 |

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Overseas: Stores (Mainland China, Taiwan, South Korea, Hong Kong, Malaysia, Thailand, Singapore, Vietnam, U.S.A.), offices, warehouses, and factories (Nitori Furniture, Siam Nitori)

Amount of Waste from Nitori Group's Domestic Operations

Nitori Group Green Vision 2050

| Item | Goal for FY2030 (mid-term goal) | Goal for FY2050 (long-term goal) |
|----------------------------------|--|---|
| Reduction and Recycling of Waste | <ul style="list-style-type: none"> Before discharge (sorted for resources) <ul style="list-style-type: none"> Aim to reduce waste emissions by 50% or more. (Emissions per 100 million yen in sales compared to FY2018) (Japan) ▶ Result of FY2023 : 34.5%* After discharge (recycled instead of sent to landfill) <ul style="list-style-type: none"> Aim to achieve 100% recycling rate of collected products. (Japan) ▶ Result of FY2023 : 89.6% | <ul style="list-style-type: none"> Aim to reduce waste emissions by 50% or more. (Emissions per 100 million yen in sales compared to FY2018) (Global) Aim to achieve 100% recycling rate of collected products. (Global) Aim to achieve 100% recycling rate of waste. (Global) |

*We had set a goal of reducing waste by 30% by FY2030, and we achieved this goal for two consecutive years in FY2022 and FY2023. We have therefore revised our goal to a 50% reduction starting in FY2024 with the aim of further reducing our environmental impact.

| Amount of Waste Discharged | Unit | FY2018 (Reference year) | FY2020 | FY2021 | FY2022 | FY2023 |
|--|---------------------|----------------------------|---------|--------|--------|--------|
| Nitori Group | t | 103,061 | 107,825 | 94,193 | 96,599 | 85,852 |
| Waste with value and other | t | 47,090 | 49,859 | 46,665 | 49,216 | 43,125 |
| Total amount of general waste and industrial waste | | 55,971 | 57,966 | 47,528 | 47,383 | 42,727 |
| General waste | t | 4,110 | 4,139 | 4,333 | 4,610 | 4,711 |
| Industrial waste | t | 51,861 | 53,827 | 43,195 | 42,773 | 38,016 |
| *Simple incineration and landfill disposal | t | — | — | 5,010 | 4,778 | 3,966 |
| *Recycling rate | % | — | — | 88.4 | 88.8 | 89.6 |
| General waste and industrial waste per unit | per 100 million yen | 7.60 | 6.81 | 6.03 | 5.17 | 4.98 |

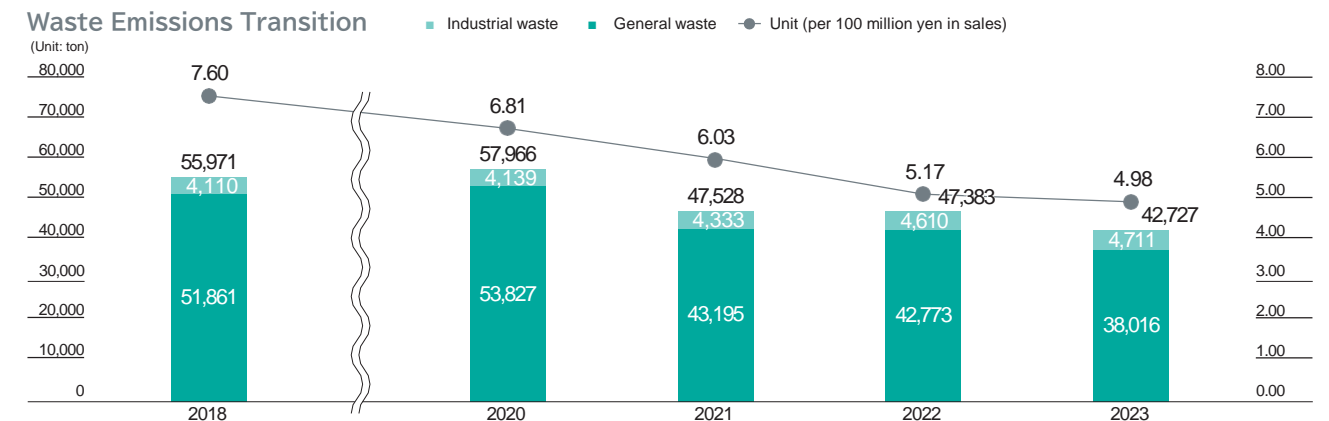
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*The data covers wastes for which the company is the generator of the waste.

*Industrial waste includes mixed waste including sofas, chests of drawers, cabinets, etc., waste plastics, and Styrofoam.

*Waste with value and other includes corrugated cardboard, metals (with value), mixed paper, etc. Corrugated cardboard is 100% recycled.

Waste Emissions Transition



| | FY2018 | FY2020 | FY2021 | FY2022 | FY2023 |
|---|--------|--------|--------|--------|--------|
| Reduction rate per unit of sales (compared to FY2018) | — | -10.4% | -20.7% | -32.0% | -34.5% |
| Percentage of total waste reduced (compared to FY 2018) | — | +3.6% | -15.1% | -15.3% | -23.7% |

Water Consumption in the Nitori Group

| Amount of Water Used | Unit | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|----------------------|------------------------------------|-----------|-----------|-----------|-----------|-----------|
| Nitori Group | m ³ | 1,369,647 | 1,341,571 | 1,399,167 | 1,393,469 | 1,462,854 |
| Japan | m ³ | 911,642 | 923,444 | 857,824 | 712,861 | 816,674 |
| Overseas | m ³ | 458,005 | 418,127 | 541,343 | 680,608 | 646,180 |
| Per unit | m ³ per 100 million yen | 173.67 | 154.13 | 172.40 | 146.98 | 163.30 |

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